

Exhibit 43

**Excerpts of
Woong Joseph Kim
Deposition Transcripts**

Woong Kim
9/16/2024

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| <p>1 UNITED STATES DISTRICT COURT 2 SOUTHERN DISTRICT OF NEW YORK 3 4 SECURITIES AND EXCHANGE) 5 COMMISSION,) 6 Plaintiff,) 7 vs.) Case No. 8) 23-cv-9518-PAE 9 SOLARWINDS CORP. and) 10 TIMOTHY G. BROWN,) 11 Defendants.) 12 13 VIDEOTAPED DEPOSITION OF 14 WOONG JOSEPH KIM 15 Austin, Texas 16 Monday, September 16, 2024 17 18 19 20 21 22 23 24 Reported by: 25 Micheal A. Johnson, RDR, CRR Job No. 240916MJ</p> <p>1</p> | <p>1 APPEARANCES: 2 ON BEHALF OF PLAINTIFF: 3 U.S. SECURITIES AND EXCHANGE COMMISSION 4 BY: Kristen M. Warden 5 John J. Todor 6 Christopher J. Carney 7 Lory C. Stone (Via Zoom) 8 100 F Street, NE 9 Washington, D.C. 20549 10 (202) 256-7941 11 wardenk@sec.gov 12 todorj@sec.gov 13 carneyc@sec.gov 14 stonel@sec.gov 15 16 ON BEHALF OF DEFENDANTS 17 SOLAR WINDS CORP. AND TIMOTHY G. BROWN: 18 19 LATHAM & WATKINS LLP 20 BY: Serrin Turner 21 1271 Avenue of the Americas 22 New York, New York 10020 23 (212) 906-1330 24 serrin.turner@lw.com 25 LATHAM & WATKINS LLP BY: Kirsten Caroline Lee 330 North Wabash Avenue, Suite 330 Chicago, Illinois 60611 (312) 777-7281 kirsten.lee@lw.com ON BEHALF OF DEFENDANT TIMOTHY G. BROWN: KING & SPALDING LLP BY: Michael J. Biles (Via Zoom) 500 West 2nd Street, Suite 1800 Austin, Texas 78701 (512) 457-2051 mbiles@kslaw.com</p> <p>3</p> |
| <p>1 UNITED STATES DISTRICT COURT 2 SOUTHERN DISTRICT OF NEW YORK 3 4 SECURITIES AND EXCHANGE) 5 COMMISSION,) 6 Plaintiff,) 7 vs.) Case No. 8) 23-cv-9518-PAE 9 SOLARWINDS CORP. and) 10 TIMOTHY G. BROWN,) 11 Defendants.) 12 13 Videotaped Deposition of WOONG JOSEPH KIM, 14 taken on behalf of Plaintiff, at Latham & Watkins, 15 LLP, 300 Colorado Street, Suite 2400, Austin, Texas, 16 beginning at 9:11 a.m. and ending at 6:02 p.m. on 17 September 16, 2024, before Micheal A. Johnson, a 18 Registered Diplomat Reporter, Certified Realtime 19 Reporter, and Notary Public of the State of Texas. 20 21 22 23 24 25</p> <p>2</p> | <p>1 APPEARANCES (CONTINUED): 2 ON BEHALF OF THE WITNESS: 3 CHOATE HALL & STEWART LLP 4 BY: Michael T. Gass 5 April C. DeLuca 6 Two International Place, 31st Floor 7 Boston, Massachusetts 02110 8 (617) 248-4750 9 mgass@choate.com 10 adeluca@choate.com 11 12 ALSO PRESENT: 13 Becky Melton 14 Cope Davis 15 16 VIDEOGRAPHER: 17 Timothy Desadier 18 19 20 21 22 23 24 25</p> <p>4</p> |

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1 lifecycle. We will be -- we will be working with
2 teams throughout 2018 to begin incorporating the SDL
3 into their development lifecycle. This begins with
4 general SDL training for all of the engineering
5 along with several SDL pilots with specific teams in
6 Q1.

7 **A.** Yeah.

8 **Q.** Will continue to pragmatically roll out
9 the SDL to additional teams each quarter.

10 **A.** Yeah.

11 **Q.** Do you see that?

12 **A.** I do see that.

13 **Q.** Okay. And you would have received this
14 e-mail?

15 **A.** Yeah. I mean, I will -- if you said I
16 was part of the CTO direct reports, I probably did
17 receive it.

18 **Q.** Did you have any conversation with
19 Mr. Colquitt about this e-mail?

20 **A.** I do not recall this e-mail, so I can't
21 respond to say did I have a conversation with Steve
22 about this specific e-mail.

23 **Q.** Do you -- I'll rephrase.

24 Did you have any conversation with
25 Mr. Colquitt regarding his concerns regarding the

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1 BY MS. WARDEN:

2 **Q.** So is it your testimony that
3 Mr. Colquitt's statement that we don't do some of
4 the things that are indicated in the statement below
5 is not true?

6 **MR. TURNER:** Objection to form.

7 **A.** It is -- it is not true in terms of
8 specifically the security statement that is listed
9 here. The piece here that I think is important to
10 clarify and it might be a confusion here is are
11 you -- are you indicating that SDL, the secure
12 development lifecycle, the internal project name
13 that Steve is utilizing here is the same thing as
14 the software development lifecycle?

15 BY MS. WARDEN:

16 **Q.** I'm just focusing in on the language in
17 the e-mail --

18 **A.** Yeah.

19 **Q.** -- that CTO direct reports received.

20 **A.** Yeah.

21 **Q.** So based upon the language that's in this
22 e-mail I guess is how you should interpret your
23 understanding of the language. So --

24 **MR. TURNER:** Objection to form. Are
25 you asking him whether based on this e-mail he had

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1 SDL language in the security statement?

2 **MR. TURNER:** Objection to form.

3 **A.** I did not have any specific questions or
4 concerns with Steve about the security statement.
5 Like I answered earlier, I had Steve and Tim go out
6 and see if we can continue to improve how we do
7 security within the software development lifecycle.
8 And so that was an initiative that I had Steve and
9 Tim run. And -- go ahead.

10 BY MS. WARDEN:

11 **Q.** So Mr. Colquitt's statement that we don't
12 do some of the things that are indicated in the
13 statement below, was that an accurate statement?

14 **MR. TURNER:** Objection to form.

15 **A.** When I --

16 **THE WITNESS:** Go ahead.

17 **MR. TURNER:** Go ahead.

18 **A.** When I read this security statement, it
19 is -- the security statement is accurate on what is
20 in here around software development lifecycle. We
21 did all of the statements that are listed here
22 around quality assurance, vulnerability testing,
23 regression testing, penetration testing and product
24 security assessments. We did do all of those things
25 within SolarWinds when the statement was published.

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1 reason to think that any of these things in this
2 statement were untrue?

3 BY MS. WARDEN:

4 **Q.** Do you agree with Mr. Colquitt's
5 statements in Bates ending in 41?

6 **A.** I don't know because I have not seen this
7 e-mail before. I have not -- I don't recall seeing
8 this e-mail before. I don't recall it. And so when
9 I had the discussion with Steve, like I stated
10 earlier, the context to which we're looking at SDL
11 as is indicated here, which is secure development
12 lifecycle, that is an internal name that Steve and
13 Tim came up with. And sometimes it was called
14 software security development lifecycle, SSDL, and
15 it's the reason why in this e-mail he is
16 capitalizing the words SDL and Secure Development
17 Lifecycle.

18 It says: Simple response, there is
19 improvement needed to be able to meet the
20 security --

21 **THE REPORTER:** Slow down, please.

22 **A.** Security expectations of a Secure
23 Development Lifecycle. You see that in the second
24 paragraph? The Secure Development Lifecycle is
25 capitalized, whereas if you look at the bottom, it

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1 says: Our security development lifecycle. It is
2 not capitalized. It happened to be that Steve is
3 creating an internal project called SDL or SSDL in
4 certain documents. I'm sure you got documents that
5 referred to it as SSDL as well, is a new project
6 that I had Tim Brown and Steven Colquitt initiate to
7 better improve how we run security and how do we
8 standardize some of the security practices within
9 SolarWinds.

10 So to clarify, the statement at the
11 bottom where it says: Our secured development
12 lifecycle follows standard security practices
13 including vulnerability testing, regression testing,
14 penetration testing and product security
15 assessments, is a true statement. This is not
16 referring to necessarily the project that was being
17 taken underneath with Steve's e-mail thread here
18 with a capital S, capital D and capital L. It just
19 happens they're using similar language between the
20 two.

21 BY MS. WARDEN:

22 Q. You believe that Mr. Colquitt is
23 referring to something different than the reference
24 to software development lifecycle in the security
25 statement?

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1 take on an initiative to help -- just like we were
2 doing with the rest of the cybersecurity areas with
3 things like NIST CSF to help standardize and
4 continue to improve security within our software
5 development lifecycle as well. So I had asked the
6 two of them to take on that initiative.

7 Q. This is all your -- this is -- you didn't
8 have any conversation with Mr. Colquitt to clarify
9 your understanding of this exhibit at the time,
10 right?

11 A. No. I mean, I -- but I -- like I said,
12 like I don't recall receiving this specific e-mail,
13 but you're asking me to read into what Steve's
14 intentions are in the e-mail. So likewise --

15 Q. That's not what I asked you. As to your
16 understanding of his words.

17 MR. TURNER: Yes. After he told you
18 he didn't receive the e-mail, you asked for his
19 understanding. He's doing his best to give you his
20 guess, his understanding. That's exactly what you
21 asked for.

22 A. That's what you asked.

23 MS. WARDEN: I'm going to object
24 again to your speaking.
25

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1 A. Yes. Here SDL clearly he is stating
2 this -- there is improvement needed to be able to
3 meet the security expectations of a capital S,
4 secure, capital D, development, capital L,
5 lifecycle. And sometimes that project internally
6 was referred to as software secure development
7 lifecycle, which is SSDL.

8 Q. Okay. Let's take a look at Kim 3, which
9 is the security statement.

10 A. Yes.

11 Q. And the reference to software secure
12 development lifecycle, is that capitalized?

13 A. No, it is not.

14 Q. Okay. So is this -- is that referring to
15 the SDL project that Brown is developing?

16 A. The --

17 MR. TURNER: Brown or Colquitt?

18 BY MS. WARDEN:

19 Q. Well, you mentioned there was a
20 project --

21 A. Yes. I was asking --

22 THE REPORTER: Got to let her finish.

23 BY MS. WARDEN:

24 Q. Go ahead.

25 A. I was asking for Tim Brown and Steve to

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1 BY MS. WARDEN:

2 Q. Mr. Kim, as the CTO, was Mr. Colquitt's
3 concern about the security statement something you
4 had a responsibility to address?

5 A. I gave Steve the project to help improve
6 the standardization and security of the product in
7 the software development lifecycle. I specifically
8 asked Steve and Tim to go run that project. And so,
9 yes, I wanted to see improvements there just like we
10 did with NIST CSF and the rest of the other areas of
11 cybersecurity.

12 Q. Okay. Did anyone share concerns with you
13 about that the language of -- the language about the
14 software development lifecycle in the security
15 statement was different than the reality?

16 A. Did anyone raise a concern that the
17 statements was different than reality?

18 Q. With respect to software development
19 lifecycle.

20 A. No one raised any issues that I recall in
21 terms of the language in the security statement
22 being accurate or not. What I can tell you is that
23 the language in the Software Development Lifecycle
24 section of the security statement is accurate.

25 Q. Okay. So who should Mr. Colquitt have

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1 shared concerns about the accuracy of language in
2 the security statement with?
3 MR. TURNER: Okay. Objection to form
4 and foundation. Again, he's already told
5 you -- you've already asked him to provide his
6 understanding and then you've questioned where he's
7 getting his understanding from and now you're asking
8 him who this understanding should have been shared
9 with. He doesn't remember the e-mail. He doesn't
10 remember talking with Steven. So the question
11 doesn't make sense.

12 MS. WARDEN: I'm going to continue my
13 objection.

14 MR. TURNER: Well, you're -- I will
15 object to your lecturing the witness when he doesn't
16 give you the answer he wants and then blaming him
17 for misunderstanding the question when the questions
18 aren't well formed.

19 MS. WARDEN: I'm objecting to you
20 lecturing to SEC counsel.

21 BY MS. WARDEN:

22 Q. Okay. Let me show you another document,
23 Mr. Kim.

24 A. Sure.

25 Q. Mr. Kim, I'm marking this Exhibit Kim 5

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1 Tim Brown reported in to Rani Johnson.

2 Q. Okay. So Mr. Colquitt says: TM'ing is a
3 process. It's a part of the -- it's part of the SDL
4 and we are just barely beginning to understand how
5 teams are going to be doing this activity, so I am
6 not sure what you are looking for in terms of
7 confirmation.

8 Do you see that?

9 A. I do.

10 Q. Okay. Did Ms. Johnson, who was your CIO
11 at the time, did she ever discuss this e-mail with
12 you?

13 A. Not that I recall.

14 Q. And what do you understand TM'ing to
15 mean?

16 A. I would think that it says particularly
17 the threat modeling, so I would assume -- again, I'm
18 not on this e-mail thread, TM'ing probably means
19 threat modeling.

20 Q. Have you ever referred to threat modeling
21 in e-mails with that acronym?

22 A. I personally have not, no.

23 Q. No. Okay.

24 Did you ever hear any -- any complaints
25 from anyone at SolarWinds regarding what

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1 and for the record it's SW-SEC00237608 through 09.
2 (Deposition Exhibit 5 marked for
3 identification.)

4 BY MS. WARDEN:

5 Q. So, Mr. Kim, you're not on this e-mail,
6 but I'm just going to ask you about a sentence in
7 the e-mail.

8 A. Sure.

9 Q. Let me know when you're ready.

10 A. Give me a second.

11 (Witness reviews document.)

12 A. Yeah.

13 BY MS. WARDEN:

14 Q. Okay. So directing you to the top half
15 of Bates ending in 08, you see Mr. Colquitt e-mailed
16 Tim Brown and Rani Johnson on May 21, 2018.

17 Do you see that?

18 A. I do.

19 Q. Okay. And the subject says: Re: Please
20 confirm (particularly the threat modeling).

21 Do you see that in the subject line?

22 A. Yes.

23 Q. Okay. Mr. Brown and Ms. Johnson were
24 your subordinates, right?

25 A. Yes. Rani reported to me directly and

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1 Mr. Colquitt said, We're just barely beginning to
2 understand how teams are going to be doing this
3 activity, referring to threat modeling?

4 MR. TURNER: Objection to the form.

5 A. Have I personally heard people
6 complaining about it? Not that I can recall.

7 BY MS. WARDEN:

8 Q. And as of May 21, 2018, was it your
9 understanding that threat modeling was being
10 followed?

11 MR. TURNER: As of May 21, 2018?

12 A. I don't know about the specific dates per
13 se, but we were doing threat modeling between the
14 products. That specific process was not
15 standardized across the different parts of the
16 organization. As Steve here rightly kind of points
17 out, it's more of a process in terms of how you
18 would utilize all the products together in order for
19 you to be able to do a level of threat modeling.

20 Again, I can't -- I'm not on the thread
21 so I don't know exactly what he means by doing this
22 activity. I don't know if it's around
23 standardization or whatever the case is, but I know
24 that threat modeling was being done in the company.

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| <p>1 A. Sure. I remember it was the October time 2 frame, yeah.</p> <p>3 Q. And Mr. Quitugua was one of your direct 4 reports in the engineering group?</p> <p>5 A. No, Eric reported in to Tim Brown who 6 reported to Rani Johnson.</p> <p>7 Q. Okay. Had you received -- do you 8 routinely receive e-mails directly from 9 Mr. Quitugua?</p> <p>10 A. I mean, I ask people to communicate as 11 often and openly as possible. As part of the 12 internal, like, incident response process, you would 13 have to have a certain classification before it gets 14 escalated up to the C-level executives, but I did 15 encourage people to let folks know where incidents 16 stood and things like that. So this isn't the only 17 time that I would have received an e-mail like this.</p> <p>18 Q. So Mr. Quitugua wrote to you: Team, the 19 following is a list of open security incidents 20 currently in our queue and are actively being worked 21 on that you should be aware of.</p> <p>22 Do you see that?</p> <p>23 A. I do.</p> <p>24 Q. All right. And then there's a chart. 25 And do you see the column -- left-most column</p> <p>229</p> | <p>1 a majority of SolarWinds' revenue when you were 2 there?</p> <p>3 A. You had asked that question earlier today 4 and in terms of the revenue breakdown, I wouldn't 5 know that. I know that it was utilized much more 6 than the other products that were within the 7 SolarWinds portfolio. So I think that's probably 8 the case, but I wouldn't know the dollar figures 9 necessarily attached to it.</p> <p>10 Q. When you say "utilized much more than 11 other products" it means --</p> <p>12 A. More users.</p> <p>13 Q. -- had more customers, the most customers 14 of any product at SolarWinds?</p> <p>15 A. That's what I recall, yes.</p> <p>16 Q. Okay. Fair to say that Orion was a 17 flagship product at SolarWinds?</p> <p>18 A. I think that's fair to say.</p> <p>19 Q. Fair to say it was a crown jewel product?</p> <p>20 MR. TURNER: Objection to form.</p> <p>21 A. Fair to say it's a very important 22 platform for the SolarWinds company.</p> <p>23 BY MS. WARDEN:</p> <p>24 Q. And when Mr. Quitugua wrote to you: 25 Orion platform lacks proper access controls, did you</p> <p>231</p> |
| <p>1 entitled Business?</p> <p>2 A. Yes.</p> <p>3 Q. All right. So let's take a look at row 2 4 under the second column entitled Title. Do you see 5 where it says: Orion platform lacks proper access 6 controls?</p> <p>7 A. I do.</p> <p>8 Q. What does that mean?</p> <p>9 MR. TURNER: Objection, foundation.</p> <p>10 A. I don't specifically know, you know, what 11 that would mean in the context of this specific 12 incident. Obviously, you know, it's not like 13 there's no access control in the Orion platform, 14 otherwise the incident classification wouldn't be a 15 one low. So I don't know exactly how they were 16 filling that out, if it was typed in or if it's a 17 dropdown box or something like that from the report 18 that they were running. So I mean, again, I don't 19 have the necessary context for that specific title.</p> <p>20 BY MS. WARDEN:</p> <p>21 Q. Okay. Let's back up. What is Orion?</p> <p>22 A. Orion is the Core platform where a lot of 23 the Core IT business unit's products are built on 24 top of.</p> <p>25 Q. Okay. Is it fair to say Orion generated</p> <p>230</p> | <p>1 take that to mean that -- all of access controls 2 involving Orion or some?</p> <p>3 MR. TURNER: Objection to form.</p> <p>4 A. Yeah, I had already answered. I did not 5 take it as all of Orion platform lacks proper access 6 controls. The reason why I would say that is 7 obviously from an incident classification 8 perspective that would not be considered a low 9 incident if that was the case.</p> <p>10 BY MS. WARDEN:</p> <p>11 Q. Oh, you're tethering it to the last 12 column that it was classified as a one?</p> <p>13 A. Yes.</p> <p>14 Q. Okay. And you're inferring based upon 15 that it had a classification of one that the 16 reference to Orion platform lacks proper access 17 controls does not involve all of Orion's access 18 controls?</p> <p>19 A. Correct.</p> <p>20 Q. Okay. Any insight as to which particular 21 access controls this is referring to?</p> <p>22 A. I don't have any -- any specific 23 recollection or what this incident was for.</p> <p>24 Obviously if the incident classification was much 25 higher, I would have dug into it, but, you know,</p> <p>232</p> |

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| <p>1 being at an incident classification of low, I'm just 2 letting the team handle it at this point just with 3 the FYI.</p> <p>4 Q. And did you give guidance Mr. Quitugua 5 regarding how to classify -- you know, how -- what 6 kind of classification scheme to use?</p> <p>7 A. The internal incident response process 8 has with it a classification set of, you know, 9 requirements on what would be classified as what. 10 So that's part of the incident response process. 11 And exactly which incidents go with which 12 classification, I mean, I would have to, you know, 13 look at other documentation, but I know that we had 14 that pretty clarified.</p> <p>15 Q. And as of October 3rd, 2018, is this the 16 first time you recall learning that the Orion 17 platform lacked proper access controls?</p> <p>18 MR. TURNER: Objection to the form, 19 mischaracterization of the document.</p> <p>20 A. There again, I don't know what the very 21 specifics of this incident was. That title around: 22 Orion platform lacks proper access controls, I don't 23 know how it is filled up, if it is a dropdown box 24 or, you know, if there's no other option to pick 25 anything else. I was predominantly looking at the</p> <p style="text-align: center;">233</p> | <p>1 Q. Okay. Who has supervisory responsibility 2 over access control issues involving Orion?</p> <p>3 MR. TURNER: Objection, foundation.</p> <p>4 A. Yeah, I'm trying -- can you clarify -- 5 BY MS. WARDEN:</p> <p>6 Q. Are you aware of the Orion platform, 7 security related to the Orion platform, who was in 8 charge of that?</p> <p>9 A. I mean, from a security perspective, 10 again, the culture that we push was that everyone 11 should care about security across the organization. 12 It wasn't, like, one person's job where their sole 13 job was the Orion platform security or something 14 like that. Again, the -- in order for you to have 15 good security in the company, what you want to do is 16 to make sure that from a cultural perspective that 17 everyone had a good understanding of kind of their 18 importance in terms of putting good security 19 practices in place. And it's because, again, you 20 can knock down the -- lock down the platform, but 21 they -- external people trying to get into your 22 products can come from anywhere. So as a general 23 practice we didn't have one person responsible for 24 Orion platform access control.</p> <p>25 Q. In the next row below it says Orion NCM</p> <p style="text-align: center;">235</p> |
| <p>1 incident classification to see what the impact of 2 that specific incident was more so than anything 3 else.</p> <p>4 BY MS. WARDEN:</p> <p>5 Q. How about just generally in the fall of 6 2018, do you recall learning about access control 7 issues involving Orion?</p> <p>8 MR. TURNER: Objection to form.</p> <p>9 A. We would keep track of all of the 10 incidents that would go through the system. And you 11 can see here even on the Confluence page link, every 12 single incident that occurred would have a lot of 13 these specifics categorized. Again, like in this 14 case, I don't know what the specifics are, but it 15 had something to do with access control within 16 Orion. But the specifics I wouldn't know by looking 17 at this document.</p> <p>18 BY MS. WARDEN:</p> <p>19 Q. And did you take any next steps to follow 20 up with Mr. Quitugua regarding the -- the row: 21 Orion platform lacks proper access controls?</p> <p>22 A. For an incident that was categorized as 23 one that didn't actually meet as part of the process 24 an escalation, no, I do not recall following up on 25 this specific incident.</p> <p style="text-align: center;">234</p> | <p>1 Credential Exposure in the column title. 2 Do you see that?</p> <p>3 A. I do.</p> <p>4 Q. And what do you understand that to mean?</p> <p>5 A. It's very similar. So the Orion platform 6 is a core platform where you had built additional 7 products on top of that platform. NCM was one of 8 the products that was built on top of the Orion 9 platform, network configuration manager. And so 10 this specific, you know, incident -- you know, 11 low-classed incident was probably something to do 12 with the NCM product on top of the Orion platform.</p> <p>13 Q. So is it fair to say NCM is, like, a 14 subcategory under Orion?</p> <p>15 A. NCM is the -- ultimately how the customer 16 buys what's in the Orion platform. So NCM is -- you 17 can see their core Orion NCM. Likewise, when it 18 says Orion -- the row underneath it, Orion NPM. So 19 NPM is another product that sits on top of the Orion 20 platform.</p> <p>21 Q. So is this describing some type of access 22 control issue?</p> <p>23 MR. TURNER: Objection, foundation.</p> <p>24 A. Again, like, I would need more specifics, 25 you know, from the confluence page on exactly what</p> <p style="text-align: center;">236</p> |

1 the -- what the incident was for me to be able to
2 adequately answer that question.
3 BY MS. WARDEN:
4 Q. Okay. And shifting to the right under
5 Summary it says: Plain text credentials for access
6 to configure nodes expose an HTML source code.
7 Do you understand what that means?
8 A. It can mean many, many things. So not
9 specifically for this incident.
10 Q. Does it relate to passwords not being
11 individually salted or hashed?
12 A. I can't tell from this line item on if
13 it's a salting or hashing issue. In the incident
14 commander it says David and it says externally
15 reported by CJD IT Consultancy on it. And so,
16 again, I don't know the specifics of this incident,
17 but, you know, it could be, you know, somebody
18 externally from a -- either a Bug Bounty program or
19 something like that ended up reporting a very
20 specific issue in the code. So there's no way
21 to -- like that I can look at this slide and say it
22 was a salting or hashing issue.
23 Q. Did you take any next steps after
24 learning of what's in this chart, Orion NCM
25 credential exposure?

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1 reviewed is attached. Please advise if you have any
2 questions or would like additional information.
3 Do you see that?
4 A. I do.
5 Q. The next page, Bates ending in 11, is the
6 attached slide deck, which goes until Bates ending
7 in 64 and it's entitled Security and Compliance
8 Program Quarterly Overview.
9 Do you see that?
10 A. I do.
11 Q. Now, many hours ago when we started
12 talking, we discussed a quarterly security review.
13 Do you remember that?
14 A. I do.
15 Q. Okay. And I believe you testified you
16 thought that it began in 2019, correct?
17 A. I -- yes, that's what I recall.
18 Q. Okay. Did -- at some point was that
19 renamed Security and Compliance Program Quarterly?
20 A. I can't recall, like, if there was naming
21 changes or anything like that. But, yeah, I mean
22 there was quarterly reviews associated with just
23 everything that was happening from a security and
24 compliance perspective.
25 Q. Okay. Sometimes were they referred to as

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1 A. No. As the incident classification says,
2 it's a low.
3 Q. Okay. I'm going to hand you what we'll
4 mark Kim 12. It's Bates SW-SEC264310 through 364.
5 (Deposition Exhibit 12 marked for
6 identification.)
7 (Witness reviews document.)
8 BY MS. WARDEN:
9 Q. Okay. Mr. Kim, do you recognize Kim 12?
10 A. Yeah. It looks like one of the earlier
11 quarterly reviews of the security and compliance
12 programs that were happening within SolarWinds.
13 Q. Okay. And the first -- so Bates ending
14 in 10 is an August 16, 2019, e-mail from Rani
15 Johnson to you, right?
16 A. Uh-huh.
17 Q. And to Mr. Kalsu, Mr. Bliss, Ms. Pierce,
18 Mr. Brown, Ms. Zader, correct?
19 A. Yes.
20 Q. And the subject: Security and compliance
21 Q3 2019 quarterly review.
22 Do you see that?
23 A. I do.
24 Q. All right. So Ms. Johnson told you:
25 Thanks for your time today. The presentation we

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1 quarterly risk reviews, QRRs?
2 A. I don't recall the naming changes.
3 Q. All right. And you see this is dated
4 August 16, 2019, right?
5 A. I do.
6 Q. Okay. Who do you understand wrote this
7 slide deck? Do you know who wrote this slide deck?
8 A. I'm sure a lot of people were involved in
9 the background. I don't know the specifics of who
10 wrote the slide deck. What I do know is it's a
11 compilation of security and compliance projects that
12 eventually at some point, you know, got summarized
13 at Rani and Tim and Jenny Zader's level.
14 Q. Okay. Was this the first sort of
15 quarterly security review slide deck that you
16 received?
17 A. I can't recall.
18 Q. Okay.
19 A. But it's a good representation of
20 normally what we would see.
21 Q. All right. So let's go to Bates ending
22 in 12. Do you see it says Agenda at the top?
23 A. I do.
24 Q. And then it says: Security compliance
25 project highlights executive ask.

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| | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>1 Do you see that?</p> <p>2 A. I do.</p> <p>3 Q. What were the executive asks? What is</p> <p>4 that referring to?</p> <p>5 A. It's referring to, you know, there were</p> <p>6 two parts of the security and compliance review.</p> <p>7 One of them was obviously to inform us what was</p> <p>8 happening with all of the security and compliance</p> <p>9 projects, I mean, there was a lot that we</p> <p>10 emphasized. And the executive asks were sort of</p> <p>11 from the team of Rani and Jenny Zader and Tim Brown</p> <p>12 and others where they would ask, you know, Bart,</p> <p>13 myself and Jason on some additional help in terms of</p> <p>14 putting pressure either within our own organizations</p> <p>15 or other C-level executives' organizations to, you</p> <p>16 know, put additional emphasis around certain</p> <p>17 projects.</p> <p>18 So that would be the executive ask.</p> <p>19 Q. Okay. And when you say, Putting pressure</p> <p>20 within our own organization or other C-level</p> <p>21 executive organizations, pressure in terms of what?</p> <p>22 A. Pressure in terms of, you know, more</p> <p>23 prioritization of doing one set of initiatives that</p> <p>24 was, you know, security and compliance focused</p> <p>25 versus other initiatives that a function or a</p> <p style="text-align: center;">241</p> | <p>1 different areas: Identity, protect, detect,</p> <p>2 respond, and recover.</p> <p>3 Do you see that?</p> <p>4 A. I do.</p> <p>5 Q. Are those from the NIST CSF?</p> <p>6 A. Correct. Those are the different</p> <p>7 categories in NIST CSF.</p> <p>8 Q. And then it just, directing your</p> <p>9 attention to the last row in Bates ending in 19,</p> <p>10 where it says Overall, do you see in 2017 it has a</p> <p>11 score of 1 and it's color coded orange?</p> <p>12 Do you see that?</p> <p>13 A. Oh, for overall?</p> <p>14 Q. Yeah.</p> <p>15 A. Yes, I do see that.</p> <p>16 Q. Just a couple other questions. How did</p> <p>17 SolarWinds come up with these scores?</p> <p>18 MR. TURNER: Object to foundation.</p> <p>19 BY MS. WARDEN:</p> <p>20 Q. Do you know how SolarWinds came up with</p> <p>21 these scores?</p> <p>22 A. I mean, internally I don't know exactly</p> <p>23 what the assessment was that Rani and Tim and team</p> <p>24 ran, but it was I think a self-assessment. We</p> <p>25 didn't have third parties come in in accordance to</p> <p style="text-align: center;">243</p> |
| <p>1 product organization would prioritize.</p> <p>2 Q. Can pressure include increased funding</p> <p>3 for a particular project?</p> <p>4 A. I don't remember any asks -- I don't</p> <p>5 recall any asks where the executive ask around these</p> <p>6 reviews was additional ask for funding for pressure,</p> <p>7 per se.</p> <p>8 Q. And then the third bullet on this</p> <p>9 document Bates ending in 12 says: Security Incident</p> <p>10 Improvement Plan (SIIP) Update.</p> <p>11 What does that mean?</p> <p>12 A. I don't recall exactly what that third</p> <p>13 bullet point was for.</p> <p>14 Q. Okay. If you can turn to page ending in</p> <p>15 Bates 18.</p> <p>16 A. Yeah.</p> <p>17 Q. At the top it says SolarWinds Security</p> <p>18 Program and underneath it says: Security controls</p> <p>19 based on NIST controls.</p> <p>20 Do you see that?</p> <p>21 A. Yeah. This is the NIST CSF framework.</p> <p>22 Q. Okay. And if you turn to the next page,</p> <p>23 it says: SolarWinds Scorecard NIST Maturity Level.</p> <p>24 A. Yeah.</p> <p>25 Q. Okay. The scorecard covers five</p> <p style="text-align: center;">242</p> | <p>1 sort of what the maturity level is listed here in</p> <p>2 terms of 0 through 5. So in the descriptions, for</p> <p>3 example, 1.0 would indicate that the organization</p> <p>4 has ad hoc inconsistent or reactive approach to</p> <p>5 meeting the security control objectives.</p> <p>6 Q. So you mentioned that you thought Rani</p> <p>7 Johnson and Tim Brown did the assessment to</p> <p>8 determine the scores; is that accurate?</p> <p>9 A. Internally I'm sure they, you know, did a</p> <p>10 lot of checks and things like that, you know,</p> <p>11 themselves. I did not, you know, drill down into,</p> <p>12 you know, how did you come up with such-and-such</p> <p>13 score, et cetera.</p> <p>14 Q. Did Mr. Brown or Ms. Johnson consult you</p> <p>15 on the scoring legend?</p> <p>16 MR. TURNER: Objection to form.</p> <p>17 BY MS. WARDEN:</p> <p>18 Q. That we see on Bates ending in 19?</p> <p>19 A. No. I mean, I would have to go back and</p> <p>20 see what the NIST CSF during 2000 and -- you know,</p> <p>21 what the standards were back in August of 2019.</p> <p>22 But, no, I didn't have any input or anything like</p> <p>23 that in terms of how they came up with the legend.</p> <p>24 Q. Okay. Besides Mr. Brown and Ms. Johnson,</p> <p>25 any other SolarWinds employees involved in coming up</p> <p style="text-align: center;">244</p> |

1 overall score went from 1 to 2.5.
 2 Do you see that?
 3 A. I do.
 4 Q. All right. And in 2019, the next column
 5 over --
 6 A. Yeah.
 7 Q. -- the overall score increased to 2.8.
 8 Do you see that?
 9 A. I do.
 10 Q. And you don't know how those scores were,
 11 like, granularly arrived at, correct?
 12 A. I mean, I'm -- in terms of the granular
 13 level of how they came to be, no, I don't know all
 14 of the specifics around that. You know, obviously
 15 this was --
 16 MR. TURNER: That was the question.
 17 THE WITNESS: Yes.
 18 A. No, I don't know the granular details of
 19 how those were derived.
 20 BY MS. WARDEN:
 21 Q. So let's look at the maturity level
 22 description for -- well, they're color coded in
 23 light green. So that would be: The organization
 24 has a documented, detailed approach to meeting the
 25 security control objectives, and regularly measures

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1 Because, again, if you -- once you get from 1 to a
 2 2, it says other things in here that you would need
 3 now for you to be able to get from a 2 to a 3,
 4 right. So yes. I mean first step was around, you
 5 know, how do you standardize and then secondly how
 6 do you get more consistent in terms of meeting the
 7 security controls.
 8 Q. Okay. Let's look at the next page. It's
 9 Bates ending in 20, please.
 10 A. Okay.
 11 Q. The top of the slide -- it says
 12 indentify. I believe that's a typo. Should be
 13 identify.
 14 A. Yeah.
 15 Q. Is that a -- does identify come from the
 16 NIST --
 17 A. CSF --
 18 Q. -- CSF?
 19 A. -- framework, yes, it does.
 20 Q. All right. So under --
 21 (Admonition by reporter.)
 22 BY MS. WARDEN:
 23 Q. Under Security Category, do you see that
 24 column?
 25 A. I do see that column.

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1 its compliance.
 2 Is -- are the scores that you see as
 3 reflected in this scorecard for 2018 and 2019, are
 4 they accurate to you?
 5 MR. TURNER: Objection to form and
 6 foundation.
 7 A. From the way that it is documented of an
 8 18 being between overall a 2 and a 3, and being
 9 closer to a three in 2019, it's -- again, like I --
 10 without the specifics, just, you know, how we, you
 11 know, felt like things that we were improving, I
 12 would say those are -- it's a good representation.
 13 BY MS. WARDEN:
 14 Q. And why were things improving?
 15 A. Because we were starting to standardize
 16 and not have inconsistencies in terms of the way
 17 that we're utilizing technologies in these areas.
 18 Q. Okay. So do you think that the reason
 19 for the improvement was limited to the
 20 standardization?
 21 A. No. I mean it's also in other areas as
 22 well. For example, in Respond, when you go to a
 23 2.8, you know, when you continue to improve your
 24 incident response process, for example, obviously,
 25 you know, you would continue to improve your scores.

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1 Q. Okay. It says: Secure software
 2 development lifecycle SSDL.
 3 Do you see that?
 4 A. I do see that.
 5 Q. Okay. And next to the reference to SSDL
 6 it says: Employees are aware of and utilize a
 7 security software development lifecycle in their
 8 day-to-day activities.
 9 Do you see that?
 10 A. I do see that.
 11 Q. All right. And in the next column over
 12 it has the NIST maturity level. And that row for
 13 SSDL was given a 2.
 14 Do you see that?
 15 A. I do see that.
 16 Q. Okay. And I don't know if you want to
 17 reference the previous page to see what the
 18 description for 2 means. I'll let you do that.
 19 A. Yeah. I can -- I can read that.
 20 Q. Okay. Any reason to believe this score
 21 of 2 for the SSDL was not accurate?
 22 MR. TURNER: Objection to form.
 23 A. I don't have any reason to believe that
 24 the score of 2 is inaccurate when I read the
 25 description on page 19 or slide No. 9. I don't have

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1 anything -- reason to think that it is inaccurate,
2 no.
3 BY MS. WARDEN:
4 **Q.** Okay. So the definition for 2, maturity
5 level 2, on doc ending in Bates 19 includes that.
6 It says: But it is still mostly reactive and
7 undocumented. The organization does not routinely
8 measure or enforce policy compliance.

9 So in what ways, Mr. Kim, was the SSDL as
10 of August 2019, in what ways was it mostly reactive
11 and undocumented?

12 **MR. TURNER:** Object to form and
13 foundation.

14 **A.** In terms of the very specifics of the
15 SSDL rolling out where it can be more proactive than
16 reactive, is that, you know, I had mentioned earlier
17 that when you look at the software development
18 lifecycle, right, we're using SAFe at the moment,
19 the requirement and the prioritization would be
20 determined in a lot of ways from the product
21 management organization, you know, as well. And so
22 as part of -- again, there's probably some documents
23 around this. As part of getting this more proactive
24 is to not only do this from an engineering
25 perspective but also to be able to educate and push

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1 with the product management organization how
2 critical doing things like secure software
3 development lifecycle programs were. So I think
4 from that perspective it absolutely could have been
5 more consistent and proactive than the way that we
6 were in 2019.

7 BY MS. WARDEN:

8 **Q.** So is it fair to say as of 2019 the
9 secure software development lifecycles were
10 inconsistent and reactive?

11 **MR. TURNER:** Objection to form, and
12 misstates testimony.

13 **A.** Yeah, I thought I answered that. The way
14 that I looked at that score was that the
15 requirements and the prioritization across these
16 requirements were still being established and set
17 with the product management organization, which was
18 outside of the engineering organization. And so
19 part of the way that I saw that score and what we
20 can do was to push the importance of things like
21 SSDL programs to a department that prioritized the
22 work for the engineers, which did not report in to
23 me. And so there were other efforts to make sure
24 that we were properly educating the importance of
25 making sure that these items were being executed on

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1 by the program management office as well -- the
2 product management office, excuse me, as well.

3 BY MS. WARDEN:

4 **Q.** So is the reference as to SSDL on Bates
5 ending in 20, is it the same as the reference to
6 software development lifecycle in the security
7 statement?

8 **A.** It does not. The SSDL here is directly
9 in conjunction with the SDL or the SSDL program that
10 I had Steven Colquitt and Tim Brown work on to push
11 extra security for the SDLC process. So it's coming
12 out of that specific project.

13 **Q.** Why was software development lifecycle
14 not given an assessed NIST maturity level?

15 **MR. TURNER:** Objection, foundation.

16 **A.** Software development lifecycle goes
17 beyond areas of security. Software development
18 lifecycle is the general processes and practices
19 that you would be following to deploy software. So
20 although security could be a part of the software
21 development lifecycle, it includes other areas that
22 are not related to security.

23 BY MS. WARDEN:

24 **Q.** So was the security component of the
25 software development lifecycle assessed a NIST

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1 maturity level?

2 **MR. TURNER:** Objection to form.

3 **A.** I'm trying to accurately answer the
4 question. What are you specifically referring to?
5 Are you asking if the software security development
6 lifecycle program included security components or
7 that the SDLC that we utilized included security
8 pieces or if our security statement, the items that
9 are in there on those security practices conducted?
10 I'm trying to answer your question.

11 BY MS. WARDEN:

12 **Q.** So this scorecard that we were looking at
13 Bates ending in 20 --

14 **A.** Yeah.

15 **Q.** -- right, assigns a NIST maturity level
16 to the SSDL; correct?

17 **A.** DL, yes, yes.

18 (Simultaneous discussion interrupted
19 by reporter.)

20 **THE WITNESS:** Sorry.

21 BY MS. WARDEN:

22 **Q.** Which is distinct from the software
23 development lifecycle that is contained in the
24 security statement Kim Exhibit 3, correct?

25 **A.** Yes, correct.

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1 at the time?

2 MR. TURNER: Objection, foundation.

3 A. Just as I stated on the other parts of
4 the appendix slides, I don't -- I would need, again,
5 the context and things like that around what that
6 line item means or what in progress means.

7 MR. TURNER: Then you don't need to
8 answer further.

9 MS. WARDEN: Let's take a break.

10 MR. TURNER: How long?

11 THE VIDEOGRAPHER: Going off the
12 record. Time is 5:48.

13 (Recess taken from 5:48 p.m. to
14 6:02 p.m.)

15 THE VIDEOGRAPHER: Back on the
16 record. Time is 6:02.

17 MS. WARDEN: Mr. Kim, we have no
18 further questions at this time.

19 MR. TURNER: No redirect.

20 THE WITNESS: Thank you.

21 THE VIDEOGRAPHER: This concludes
22 today's testimony of Joseph Kim. Going off the
23 record. Time is 6:02.

24 (Deposition concluded at 6:02 p.m.)

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1 REPORTER'S CERTIFICATION

2 I, Micheal A. Johnson, Registered Diplomate
3 Reporter and Notary Public in and for the State of
4 Texas, certify that on the 16th day of
5 September, 2024 I reported the Videotaped Deposition
6 of WOONG JOSEPH KIM, after the witness had first
7 been duly cautioned and sworn to testify under oath;
8 said deposition was subsequently transcribed by me
9 and under my supervision and contains a full, true
10 and complete transcription of the proceedings had at
11 said time and place; and that reading and signing
12 was not requested.

13 I further certify that I am neither counsel
14 for nor related to any party in this cause and am
15 not financially interested in its outcome.

16 GIVEN UNDER MY HAND AND SEAL of office on
17 this 23rd day of September, 2024.

18
19

20 MICHEAL A. JOHNSON, RDR, CRR
21 NCRA Registered Diplomate Reporter
22 NCRA Certified Realtime Reporter

23 Notary Public in and for the
24 State of Texas
25 My Commission Expires: 8/8/2028

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